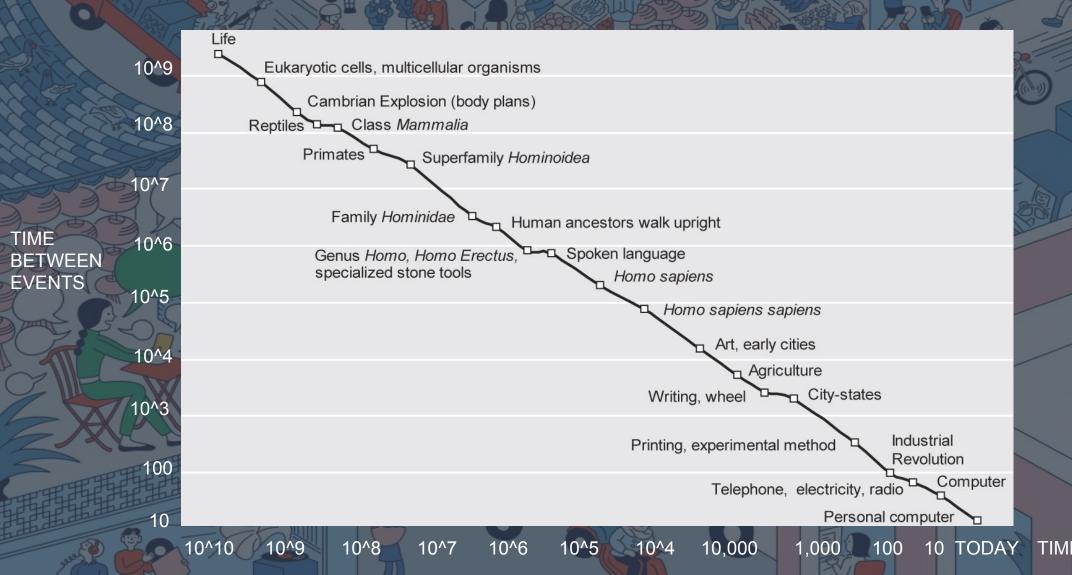
TENDENCIAS: SUEÑOS DE ROBOT

Pedro Moneo





STAY RELEVANT IN A FAST CHANGING WORLD



TECH MIT TOMORROW'S **TRANSFORMS** STARTUPS WILL MUSIC ART. BE FUNDED AND PROSE Technology Review Upfront p24 Reviews p87 moonwalker You Promised Me Mars Colonies. Instead, I Got Facebook.

We've stopped solving big problems.

Meet the technologists who refuse to give up. p26

BRAVE

10 BREAKTHROUGH 2016 TECHNOLOGIES

MIT Technology Review





ROBOTS THAT TEACH EACH OTHER

What if robots could figure out more things on their own and share that knowledge among themselves?

Breakthrough

Robots that learn tasks and send that knowledge to the cloud for other robots to pick up later

Why it matters

Progress in robotics could accelerate dramatically if each type of machine didn't have to be programmed separately

- -Ashutosh Saxena, Brain of Things
- -Stefanie Tellex, Brown University
- -Pieter Abbeel, Ken Goldberg, and Sergey Levine, University of
- California, Berkeley
- -Jan Peters, Technical University of Darmstadt, Germany

CONVERSATIONAL INTERFACES

Powerful speech technology from China's leading Internet company makes it much easier to use a smartphone

Breakthrough

Combining voice recognition and natural language understanding to create effective speech interfaces for the world's largest Internet market

Why it matters

It can be time-consuming and frustrating to interact with computers by typing

- Baidu
- Google
- Apple
- Nuance
- Facebook

TESLA AUTOPILOT

The electric-vehicle maker sent its cars a software update that suddenly made autonomous driving a reality

Breakthrough

A car that drives itself safely in a variety of conditions

Why it matters

Car crashes caused by human error kill thousands of people a day worldwide

- Ford Motor
- General Motors
- Google
- Nissan
- Mercedes
- Tesla Motors
- Toyota
- Uber
- Volvo

SLACK

A service built for the era of mobile phones and short text messages is changing the workplace

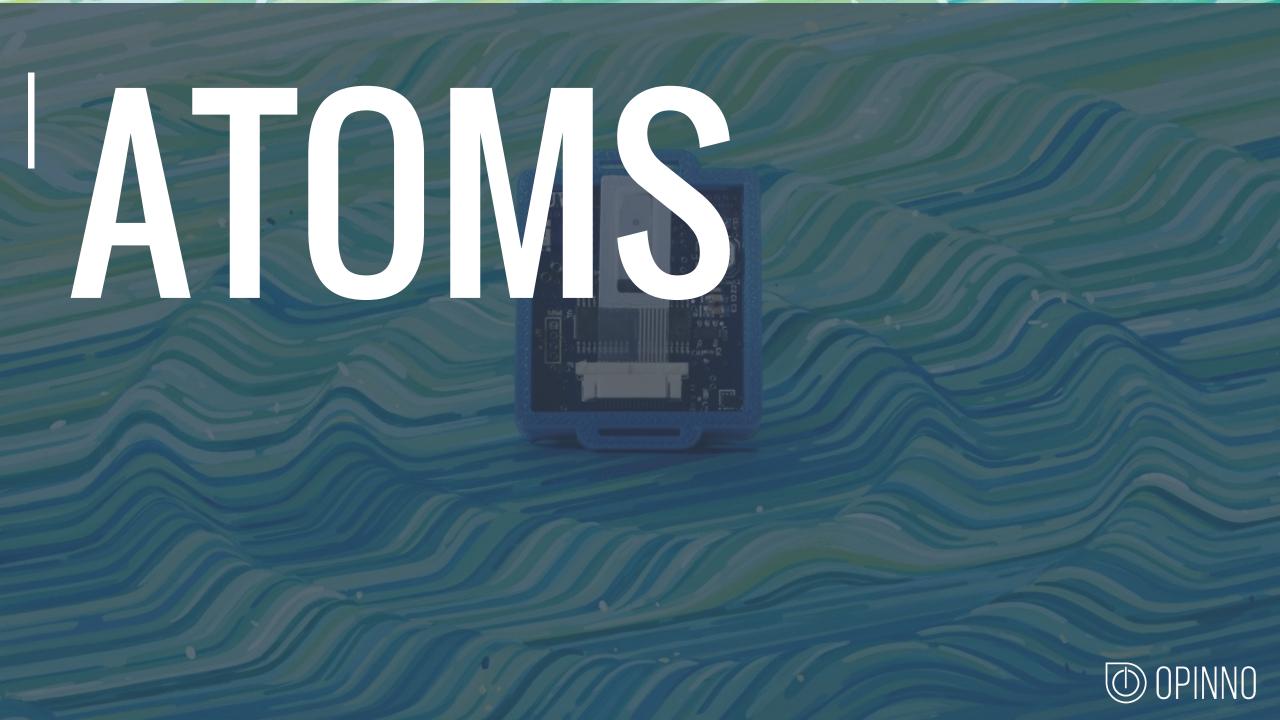
Breakthrough

Easy-to-use communication software that is supplanting email as a method of getting work done

Why it matters

In many kinds of workplaces, the "water cooler" effect that lets people overhear their colleagues' conversations can enhance productivity

- Slack
- Quip
- Hipchat
- Microsoft



POWER FROM THE AIR

Internet devices powered by Wi-Fi and other telecommunications signals will make small computers and sensors more pervasive



Breakthrough

Wireless gadgets that repurpose nearby radio signals, such as Wi-Fi, to power themselves and communicate

Why it matters

Freeing Internet--connected devices from the constraints of batteries and power cords will open up many new uses

- University of Washington
- Texas Instruments
- University of Massachusetts, Amherst

SOLARCITY'S GIGAFACTORY

A \$750 million solar facility in Buffalo will produce a gigawatt of high-efficiency solar panels per year and make the technology far more attractive to homeowners

Breakthrough

Highly efficient solar panels made using a simplified, lowcost manufacturing process

Why it matters

The solar industry needs cheaper and more efficient technology to be more competitive with fossil fuels

- SolarCity
- SunPower
- Panasonic

REUSABLE ROCKETS

Rockets typically are destroyed on their maiden voyage. But now they can make an upright landing and be refueled for another trip, setting the stage for a new era in spaceflight

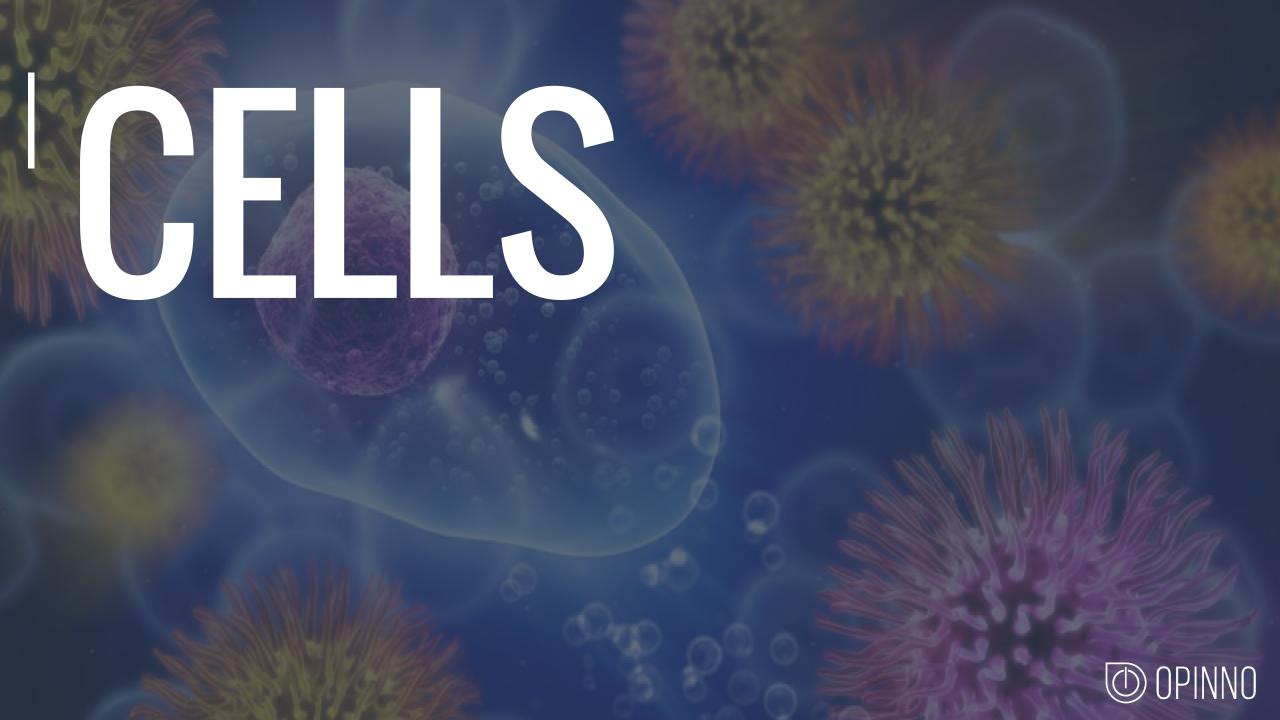
Breakthrough

Rockets that can launch payloads into orbit and then land safely

Why it matters

Lowering the cost of flight would open the door to many new endeavors in space

- SpaceX
- Blue Origin
- United Launch Alliance
- Zero to In



IMMUNE ENGINEERING

Genetically engineered immune cells are saving the lives of cancer patients. That may be just the start

Breakthrough

Killer T cells programmed to wipe out cancer

Why it matters

Cancer, multiple sclerosis, and HIV could all be treated by engineering the immune system

- Cellectis
- Juno Therapeutics
- Novartis

PRECISE GENE EDITING IN PLANTS

CRISPR offers an easy, exact way to alter genes to create traits such as disease resistance and drought tolerance

Breakthrough

The ability to cheaply and precisely edit plant genomes without leaving foreign DNA behind

Why it matters

We need to increase agricultural productivity to feed the world's growing population, which is expected to reach 10 billion by 2050

- The Sainsbury Laboratory and John Innes Centre, Norwich, U.K.
- Seoul National University
- University of Minnesota
- Institute of Genetics and Developmental Biology, Beijing

DNA APP STORE

An online store for information about your genes will make it cheap and easy to learn more about your health risks and predispositions

Breakthrough

A new business model for DNA sequencing that will make genetic information widely accessible online

Why it matters

Your genome determines a great deal about you, including your likelihood of getting certain diseases

- Helix
- Illumina
- Veritas Genetics



7YEARS 120 LEADERS 150.000 EXPERTS FIRST COLLABORATIVE CONSULTING MODEL

KEYS TO SUCCESS 1. LEADING WITH CULTURE 2. THE OPINNO WAY 3. COMMUNITY 4. PLATFORM 5. INFORMATION & DATA



